

**Erasmus Policy Statement**  
**Universidad de Huelva**

In line with its strategic plan, the UHU of Huelva considers internationalisation among its top strategic goals. The UHU understands internationalisation to be the integration of an international dimension across a wide range of activities included in the UHU core missions of teaching, research and service. This broad definition of internationalisation encompasses collaborative and partnership activities in research and learning and teaching, foreign language teaching, deeper engagement with international alumni and partnering with non-academic organisations.

The success of partnerships is often based on reciprocity, balance of mobility and mutual interest. However, the UHU has been less successful and potentially fragmented in a number of areas of activity e.g. the number of scattered links that remain at the level of an individual academic and have not grown to full potential, the limited extent of large scale collaborative projects, and recruitment of international degree seeking students. This has been recognised in the strategic review process and has led to a greater range of approaches being adopted to reflect a range of strategic rationales.

The UHU has identified a series of regional/country priority areas for international development and choosing partners. Criteria for allocating priority balance elements of the following:

- Social/demographic/economic/legislative/linguistic factors and overall ease of doing business, security etc.
- Research capacity/quality (historic) and/or development trajectory (future).
- Availability of funding
- Mobility and Exchange engagement (mainly undergraduate)
- Recruitment potential

Priority Countries/Regions

Europe	China
North Africa	The Americas

Partners are evaluated according to the quality of teaching and research as well as the course offerings in English and other foreign languages. Ideally, long-term partnerships are implemented in terms of mobility as well as in research and teaching collaboration, covering all three cycles.

In the new Erasmus Programme, the institution's strategy will continue to focus on student and staff mobility. Priority shall be given to intensifying EU and non EU mobility and exchanges for education and training purposes above all by improving the quality of mobility actions of individuals (both students and staff), within inter-institutional agreements. The UHU plans to engage in Key Activities 1, 2 and 3 and will build on a number of well-established Erasmus student mobility programmes. These have brought benefit to participating students and to their peers who have gained from the different perspectives brought to their subject by incoming scholars. The UHU intends to build on the recent success in international mobility of

these Erasmus exchanges by deepening and broadening these existing partnerships in order to work towards and encourage the development of new activities such as the internationalisation of its programmes, and new subject areas.

The main target groups of mobility activities are students and academic staff but within these groups the UHU will endeavour to target certain sub groups in order to widen participation. These may include under represented subject areas, second and third cycle students, and academic teaching staff, particularly with regards to the development of key international corporate partnerships.

Despite important strategic, pedagogic, and practical challenges, it is envisaged that joint programmes will be an important area of collaboration for the UHU in the future. Currently the UHU participates in two joint programmes at Master's level: A 120 ECTS European Masters in Engineering Rheology (Erasmus Mundus), the standard degree issued is a double degree, awarded by the two institutions in which the student takes the Primary Study Programme and the Integrated Study Programme. Each degree awarding institution provides the student with a diploma supplement issued in English and in the respective national language of the degree awarding institutions; A double Master degree in Tourism Management with the Université du Littoral Cote d'Opale. Joint programmes are regarded as a means to deepen and intensify existing collaboration, and to aid recruitment of international talent among third countries. The UHU envisages intensive further development of joint programmes in the new Programme.

One of the main goals of the UHU's strategy for the organisation and implementation of international cooperation projects within the Programme is for operational planning to contribute as fully as possible to outcomes and impact. In order for this to take place information for planning is imperative. Therefore, in order to deliver on our international strategic objectives we will need to research prospective partners in strategically critical regions, within established parameters, to source, collate and maintain information about our current international activities and to develop, build and maintain strategic relationships. We contend that strategically mapping out the key focus areas of teaching and training in relation to projects will bring about a more aligned and measurable approach in implementing strategies more effectively. The UHU plans to develop and intensify current non-EU and EU inter-institutional partnerships both in Key Activity 1 and in Key Activity 2, focusing on the quality and accessibility of mobility for all UHU members and cooperation for innovation and best practices. There will be greater emphasis on Knowledge Alliances with more structured and large-scale partnerships between our institution and international businesses for cooperation projects in teaching and training. The International Cooperation Projects Unit in the UHU's International Office will assist staff in obtaining external funding for their international cooperation activities implemented under the Programme and will work towards increasing the number of projects, in addition to monitoring and evaluating the operational plan.

Our policy objectives are to participate fully in the Programme's key activities, such as learning mobility (within Europe and / or to / from Third Countries) and especially joint master's degrees and doctoral programmes. We expect that the extensive international interaction of individuals and institutions should help to achieve policy objectives related to graduate attributes. Our graduates will possess an international perspective and will draw on the quality and breadth of their experience to engage effectively with the environments in which they operate – whether that be education, work or society.

The quality and relevance of higher education is expected to be impacted by the UHU's participation in activities related to the internationalisation of the curricula. Involving employers and labour market institutions in the design and delivery of our programmes, supporting staff exchanges and including practical experience can help attune curricula to

current and emerging labour market needs and foster employability and entrepreneurship, and better monitoring of the career paths of our former students can further inform our programme design and increase relevance. All UHU degree programmes have been reformed according to the principles of the Bologna process. In the framework of the Programme, our institution will strive to improve the curriculum development further, in terms of structures, systems and content, in cooperation with its EU and non-EU partners. Developing innovative and flexible learning environments is a particular area of interest for project collaboration, with the aim of enabling different groups of learners.

Strengthening quality through mobility and cross-border co-operation is directly achievable through participation in the Programme Key Activities and will be achieved by attracting more talented students and staff to our institution and by adding-value to our study programmes and research activity.

Through the UHU's International Projects Unit and Knowledge Transfer Office we will contribute to the implementation of the forthcoming Erasmus for All Programme with a view to a much greater scope for international Knowledge Alliances partnerships in future. Our objective is to apply for funding to strengthen our Knowledge Alliance with regional stakeholders to promote the higher education-business cooperation and the knowledge transfer infrastructure as well as to create regional hubs of excellence. These aims also target the strategic goal of diversifying the UHU's funding base.

The UHU is committed to creating the right governance and funding conditions by playing to our strengths and ensuring that funding is sufficient, efficient and well-targeted. An effective governance system, transparency and analysis of the impact of funding models are pre-requisites for success. The UHU plans to support development and implementation of EU transparency tools and EU wide networks through participation in Key Activity 3.



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